

CAPITAL PLAN SUMMARY REPORT

1. EXECUTIVE SUMMARY

- 1.1 This report details the revisions proposed to the capital plan approved in February 2017 for the period 2018-20. The revisions are based on updated capital funding assumptions, phasing, cost changes and proposed additions.
- 1.2 The method of determining the Capital Programme is currently under review and a system of prioritising Capital Projects on a corporate basis is being developed. To enable a smooth transition to the new process, approval is being sought for the period 2018-20 only.
- 1.3 There is one change to the presentation of the capital plan in that the assets used by Live Argyll are shown separately from Community Services.
- 1.4 There is a decrease in the capital funding available of £2.673m as a result of:
- A decrease in the General Capital Grant advised for 2018-19 of £0.062m and a reduction to the assumed General Capital Grant for 2019-20 of £0.062m.
 - A reduction in the estimate of capital receipts of £2.668m.
 - Additional Specific Grant in respect of Cycling, Walking and Safer Streets of £0.119m.
- 1.5 The additional Specific Grant monies must be spent on Cycling, Walking and Safer Streets and therefore an additional £0.119m will be built into the programme for this.
- 1.6 After adjusting for the funding there is an over commitment in the capital plan of £2.792m. However, when the capital plan was approved at the Council meeting on 23 February 2017, there was an under commitment at that time of £0.031m and this reduces the over commitment to £2.761m.
- 1.7 It should also be noted that there are further pressures on the capital plan. The capital monitoring as at the end of December is reporting an overspend on total capital plan of £0.537m, with one project marked as off track and a problem in respect of CHORD Dunoon with a £0.400m overspend. Within the Corporate Asset Management Plan report, paragraph 3.19 summarises a number of high risks assets, across all services, that are not addressed within the current capital plan. In addition, the limited provision within the central repairs account means that in the main only statutory/regulatory inspection and maintenance takes places and this places pressure on assets. Members are asked to take these issues into consideration as part of the capital plan process for 2018-19.
- 1.8 The options available to the Council to cover the over commitment are as follows:

Option 1 – review the projects in the proposed capital plan with the aim of removing £2.761m of projects.

Option 2 – Increase the amount of capital funding available by utilising £2.761m of the General Fund Reserve.

Option 3 – Increase the Revenue Budget for Loans Charges by £0.200m per annum to allow borrowing to be taken to fund the over commitment.

- 1.9 The restricted capital funding of £10.840m is noted within Appendix 2. This relates to income which is restricted to specific projects and this has been matched with expenditure against the project, thereby showing the gross cost of the project.
- 1.10 The capital plan has been updated to reflect phasing and cost changes which have occurred during the year, details for information are contained in Appendix 3. Departments have proposed a number of new projects which are funded from block allocations within the previously approved capital plan; these are detailed in Appendix 4.
- 1.11 The updated capital plan reflecting all the proposed changes is detailed in Appendix 5.

CAPITAL PLAN SUMMARY REPORT

2. INTRODUCTION

- 2.1 This report details the revisions proposed to the capital plan approved in February 2017 for the period 2018-20. The revisions are based on updated capital funding assumptions, phasing, cost changes and proposed additions.
- 2.2 The method of determining the Capital Programme is currently under review and a system of prioritising Capital Projects on a corporate basis is being developed. To enable a smooth transition to the new process, approval is being sought for the period 2018-20 only.
- 2.3 There is one change to the presentation of the capital plan in that the assets used by Live Argyll are shown separately from Community Services.

3. DETAIL

- 3.1 The detail of the report is split into six main sections:
- Estimated Capital Funding 2017 to 2020
 - Capital Plan reported as at 31 December 2017
 - Proposed Revisions to Capital Plan
 - Comparison of Revised Plan to Estimated Capital Funding
 - Options for Dealing with the Over Commitment.
 - Proposed Corporate Capital Prioritisation Process

3.2 Estimated Capital Funding 2017 to 2020

- 3.2.1 Funding for the capital plan comes from Scottish Government (General Capital Grant and Specific Ring-Fenced Capital Grants), other capital grants (including European Funding), capital receipts from asset disposals, revenue contributions to capital, prudential borrowing and borrowing funded by the loan charges provision in the revenue budget.
- 3.2.2 The Local Government Finance Circular provides detail of the provisional total revenue and capital funding allocations for 2018-19. The provisional total funding allocations form the basis for the annual consultation between the Scottish Government and COSLA ahead of the Local Government Finance (Scotland) Order 2018 presented to the Scottish Parliament in late February 2018.
- 3.2.3 The actual General Capital Grant for 2018-19 is £12.938m. When considering the estimated funding for 2019-20, a prudent estimate of £12.938m has been used.
- 3.2.4 In 2016-17, £150m Scotland Wide General Capital Grant was held back to be distributed within the next spending review period and when the budget was set

last year it was assumed that this would be equally distributed across 2018-19 and 2019-20. We have been advised that this will not be distributed in 2018-19 and we have therefore re-profiled this to 2019-20.

- 3.2.5 No estimate has been made in respect of the Council's share of the £150m of capital funding being provided in 2018-19 for the delivery of Early Learning and Childcare Extension to 1140 hours or for any new Specific Grants in 2019-20 as spend will be matched to the level of grant received. However, it should be noted, like the General Capital Grant for 2018-19, the Specific Grant hold back amount has been re-profiled to 2019-20.
- 3.2.6 As part of the revision of the funding assumptions for the capital plan, a detailed review of the likely level of capital receipts has been undertaken by the Special Projects team. The estimated level of receipts will be kept under review as market conditions will change, as will values following due diligence undertaken by prospective purchasers on the condition of assets. The assets to be disposed of are listed in Appendix 1.
- 3.2.7 The restricted capital funding of £10.840m is noted within Appendix 2. This relates to income which is restricted to specific projects and this has been matched with expenditure against the project, thereby showing the gross cost of the project.
- 3.2.8 Included in the funding table at 3.2.10 is prudential borrowing of £1.388m in respect of the Lorn Arc Tax Incremental Finance (TIF) project to match the agreed draw-down of funding in respect of the schemes. When business cases are agreed by Council in respect of the various projects these will be added to the capital plan and the level of prudential borrowing will be increased.
- 3.2.9 The amount of capital resources allocated to Private Sector Housing Grant (PSHG) is £1.033m per annum.
- 3.2.10 The estimated capital funding until 2020 is set out in the table below:

	2017-18 £m	2018-19 £m	2019-20 £m	Future Years £m	Total £m
General Capital Grant	14.491	12.938	12.938	0.000	40.367
General Capital Grant - Reallocated	0.000	0.000	2.634	0.000	2.634
Less Allocation to Private Sector Housing Grants	(1.033)	(1.033)	(1.033)	0.000	(3.099)
Ring Fenced Capital Grant	0.480	0.119	0.000	0.000	0.599
Ring Fenced Capital Grant - Reallocated	0.000	0.000	0.025	0.000	0.025
Additional Grant for Helensburgh Pool funded by the Chancellor from LIBOR funds	0.000	0.000	0.000	5.000	5.000
Capital Receipts	6.182	3.100	0.250	0.000	9.532
Restricted Funding	7.424	2.721	0.695	0.000	10.840
Earmarked Reserves Funding: Oban, Dunoon and Campbeltown Schools	2.905	0.000	0.000	0.000	2.905
Earmarked Reserves Funding Allocated as part of the 2016-17 Revenue Budget	2.000	0.000	5.579	0.000	7.579
Prudential Borrowing: Oban, Dunoon and Campbeltown Schools	5.000	0.000	0.000	0.000	5.000
Prudential Borrowing in respect of TIF	1.388	0.000	0.000	0.000	1.388
Prudential Borrowing	13.101	(0.559)	(7.884)	7.084	11.742
Borrowing Supported by Loan Charges Budget	4.900	0.000	0.000	2.800	7.700
Funding Consistent with Revenue Budget	56.838	17.286	13.204	14.884	102.212

3.3 Summary of Capital Plan reported as at 31 December 2017

3.3.1 The updated capital plan included in the December capital monitoring is summarised in the table below:

	2017-18 £m	2018-19 £m	2019-20 £m	Future Years £m	Total £m
Argyll & Bute HSCP	0.901	0.354	0.000	0.000	1.255
Community Services	17.860	5.603	1.727	0.000	25.190
Customer Services	5.884	1.309	1.687	0.000	8.880
Development and Infrastructure	33.747	10.003	9.590	14.884	68.224
Live Argyll	1.207	0.098	0.000	0.000	1.305
Total	59.599	17.367	13.004	14.884	104.854

3.4 Proposed Revisions to Capital Plan

3.4.1 As part of the capital planning process, departments were asked to review the approved capital plan in terms of the timing and cost of projects. As result of this review the departments have proposed a number of changes.

3.4.2 A summary of the proposed changes are set out in the table below with the detail in Appendix 3:

	2017-18 £m	2018-19 £m	2019-20 £m	Future Years £m	Total £m
Argyll & Bute HSCP					0.000
Community Services		(0.375)	(1.507)		(1.882)
Customer Services					0.000
Development and Infrastructure					0.000
Live Argyll					0.000
Total Phasing and Cost Changes	0.000	(0.375)	(1.507)	0.000	(1.882)

3.4.3 As part of the capital planning process Services have put forward proposals for the use of previously unallocated budgets and the block allocation for inclusion in the capital plan. The services when considering which projects should be proposed for inclusion in the capital plan used a risk based approach to asset management to ensure that, where possible, all red risk assets were addressed in the proposals. These projects have been evaluated by the Strategic Asset Management Board.

3.4.4 A summary of the additional projects is set out below with the detail shown in Appendix 4:

	2017-18 £m	2018-19 £m	2019-20 £m	Future Years £m	Total £m
Argyll & Bute HSCP					0.000
Community Services		0.175	1.707		1.882
Customer Services					0.000
Development and Infrastructure		0.119			0.119
Live Argyll					0.000
Additions	0.000	0.294	1.707	0.000	2.001

3.5 Comparison of Revised Plan to Estimated Capital Funding

3.5.1 A comparison between the capital plan as at December 2017 (noted in section 3.3) plus the revisions and additions (noted in section 3.4) has been compared to the estimated funding (noted in section 3.2).

	2017-18 £m	2018-19 £m	2019-20 £m	Future Years £m	Total £m
Capital Plan December 2016	59.599	17.367	13.004	14.884	104.854
Revisions	0.000	(0.375)	(1.507)	0.000	(1.882)
Additions	0.000	0.294	1.707	0.000	2.001
Total Revised Plan	59.599	17.286	13.204	14.884	104.973
Total Revised Funding	56.838	17.286	13.204	14.884	102.212
Under / (Over) Commitment	(2.761)	0.000	0.000	0.000	(2.761)

3.6 Options for Dealing with the Over Commitment

3.6.1 The options available to the Council to cover the over commitment are as follows:

Option 1 – review the projects in the proposed capital plan with the aim of removing £2.761m of projects.

Option 2 – Increase the amount of capital funding available by utilising £2.761m of the General Fund Reserve.

Option 3 – Increase the Revenue Budget for Loans Charges by £0.200m per annum to allow borrowing to be taken to fund the over commitment.

3.6.2 The table below shows a summary of the revised capital plan and further detail is contained within Appendix 5.

	2017-18 £m	2018-19 £m	2019-20 £m	Future Years £m	Total £m
Argyll & Bute HSCP	0.901	0.354	0.000	0.000	1.255
Community Services	17.860	5.403	1.927	0.000	25.190
Customer Services	5.884	1.309	1.687	0.000	8.880
Development and Infrastructure	33.747	10.122	9.590	14.884	68.343
Live Argyll	1.207	0.098	0.000	0.000	1.305
Total	59.599	17.286	13.204	14.884	104.973

3.7 Proposed Corporate Capital Prioritisation Process

3.7.1 The Capital Plan as presented in this report represents a rollover of the current programme until financial year 2019/20 as agreed in February 2017. It is likely that financial settlements will continue to tighten and the allocation of capital resources will come under increased scrutiny. The shortened timeframe for this plan will give the Council an opportunity to review the existing approach to Capital Planning and Investment and if appropriate introduce a new process for future years.

3.7.2 Guidance on setting capital strategies and programmes is provided by CIPFA in a publication called “Capital Strategies and Programming”

3.7.3 The guidance states that the process of developing the capital programme needs to be coherent and well organised to ensure that the projects that get approved are those that best meet corporate objectives and are deliverable.

3.7.4 The Council’s current approach to Capital Investment is contained in the Capital Programme Planning and Management Guide which was refreshed in January 2017.

3.7.5 The capital programme is reviewed and approved annually by Elected Members as part of the Revenue Budget setting process.

3.7.6 The Policy and Resources Committee approves the allocation of financial resources to the following groups: Community Services, Customer Services, Development and Infrastructure Services, Vehicles, the Health and Social Care Partnership and the Leisure Trust. Thereafter business cases are prepared for individual projects in three categories Asset Sustainability, Service Development and Strategic Change and are submitted to the Strategic Asset Management

Board. The Board assesses the projects submitted to ensure that only projects meeting the criteria are included in the Capital Programme.

- 3.7.7 The current basis of allocating capital resources at the Policy and Resources Committee is founded on a distribution formula devised by the Scottish Government some time ago. The bulk of Capital resources are currently made available to Authorities by way of a General Capital Grant, which is non ring-fenced.
- 3.7.8 The Council's current block allocation policy, whilst prioritising by Service, does run the risk of selecting projects that do not best meet corporate objectives. The danger that one Service has sufficient resources to progress lower priority projects when another cannot either meet its statutory obligations or invest in a corporate priority, is clearly inappropriate.
- 3.7.9 In an organisation with a diverse range of services, it may be difficult to compare proposals from different departments (e.g. to compare a project to renew refuse collection vehicles with one to improve kitchens in social services day centres). However it should be recognised that a scheme of corporate prioritisation matches projects against a set of criteria, **NOT** other proposed projects.
- 3.7.10 A well designed and applied corporate system of prioritisation will focus on what is important to the Council corporately regardless of the sponsoring Service so that the projects that are selected for inclusion in the Capital Plan are those that are likely to best deliver the Council's corporate objectives.

4. CONCLUSION

- 4.1 There is a decrease to the capital funding of £2.761m due to financial settlement for 2018-19 being lower than anticipated and a reduction in the likely value of capital receipts.
- 4.2 The approved plan for 2018-20 has been updated to reflect phasing, cost changes and additions and overall the revised capital plan has an over commitment of £2.761m.

5. IMPLICATIONS

- 5.1 Policy – Sets out the approach to capital planning.
- 5.2 Financial – Outlines the funding and commitments for the capital plan 2017-20.
- 5.3 Legal - The funding for new expenditure may not address all the Statutory and Regulatory requirements in relation to Health and safety.
- 5.4 HR - There are risks that the funding available will have an impact on the sustainability of the Property Design Team and the design team within Roads and Amenity Services.
- 5.5 Equalities – None.
- 5.6 Risk - There are risks around level of capital receipts which could result in red risk assets not being addressed.

5.7 Customer Service – None.

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APPENDICES:

Appendix 1 - Proposed Asset Disposals

Appendix 2 - Restricted Funding

Appendix 3 - Phasing and Cost Changes

Appendix 4 - Proposed Additions

Appendix 5 - Proposed Capital Plan 2018-20

Proposed Asset Disposals

Property
Land, Fountainhead, Bunessan
Cowal Teacher's Training, Sandbank, Dunoon
Kirn Girl Guides Hut, Kirn, Dunoon
Former Lochgilphead Primary School, Lochgilphead
Former Rothesay Academy, Rothesay, Isle of Bute
Ardchonnell Primary School, Eredine
Dunclutha Children's Home, Dunoon
Bridge of Orchy School/ House
Dunaros HFE, Salen, Isle of Mull
Unit 1 Ferry Road
Garage No. 4 Inveraray
Rainbow Centre, Kilcreggan
Hermitage Park Depot, Helensburgh
Blairvadach
Garelochhead P.C.
Tayinloan P.C.

**Capital Plan
Restricted Funding**

Appendix 2

Project	2017/18 £000's	2018/19 £000's	2019/20 £000's	Future Years £000's	Total £000's
<i>Roads & Amenity Services</i>					
Furnace Coastal Protection	22				22
Mill Park Oban	244				244
H&L Cycleways	230	146			376
<i>Roads & Amenity Services Total</i>	496	146	0	0	642
<i>Economic Development</i>					
Helensburgh Waterfront Development			695		695
Oban CHORD	1,000				1,000
Rothesay CHORD	5,450	2,575			8,025
Cycling Walking Safer Streets	475				475
<i>Economic Development Total</i>	6,925	2,575	695	0	10,195
<i>Live Argyll</i>					
Live Argyll - Moat Centre	3				3
<i>Live Argyll Total</i>	3	0	0	0	3
RESTRICTED FUNDING	7,424	2,721	695	0	10,840
Helensburgh Waterfront Development - LIBOR Funds	0	0	0	5,000	5,000
RESTRICTED FUNDING INCLUDING LIBOR FUNDS	7,427	2,721	695	5,000	15,843

**Capital Plan
Phasing and Cost Changes**

Appendix 3

Project	Explanation	2017/18 £000's	2018/19 £000's	2019/20 £000's	Future Years £000s	Total £000's
Community Services:						
Education						
Ardrishaig Primary School	Reallocated to other projects or lines in the plan		(6)			(6)
Arinagour Primary School	Reallocated to other projects or lines in the plan		(4)			(4)
Carradale Primary School	Reallocated to other projects or lines in the plan		(150)			(150)
Dervaig Primary School	Reallocated to other projects or lines in the plan		(6)			(6)
Drumlemble Primary School	Reallocated to other projects or lines in the plan		(10)			(10)
Furnace Primary School	Increase in cost offset by reductions elsewhere in the plan		40			40
Garelochhead Primary School	Rephasing		(50)	50		0
Islay High School	Reallocated to other projects or lines in the plan		(20)	20		0
Kilchattan Primary School	Reallocated to other projects or lines in the plan		(25)			(25)
Rhunahaorine Primary School	Reallocated to other projects or lines in the plan		(32)			(32)
Roseneath Primary School	Reallocated to other projects or lines in the plan		(2)			(2)

**Capital Plan
Phasing and Cost Changes**

Appendix 3

Project	Explanation	2017/18 £000's	2018/19 £000's	2019/20 £000's	Future Years £000s	Total £000's
St Josephs Primary School	Increase in cost offset by reductions elsewhere in the plan		25			25
Tobermory High School	Reallocated to other projects or lines in the plan		(120)	90		(30)
Ulva Primary School	Reallocated to other projects or lines in the plan		(25)			(25)
Block Allocation	Reallocated to other projects or lines in the plan			(1,667)		(1,667)
Capital Property Works	Increase in cost offset by reductions elsewhere in the plan		10			10
Total Education		0	(375)	(1,507)	0	(1,882)
Total Community Services		0	(375)	(1,507)	0	(1,882)
GRAND TOTAL OF CHANGES TO THE CAPITAL PLAN		0	(375)	(1,507)	0	(1,882)

Proposed Additions

Appendix 4

Property/Project	Project Description	2018/19 £000's	2019/20 £000's	Future Years £000's	Total £000's
Community Services:					
Education					
Ardishaig Primary School	External Upgrade		50		50
Arrochar Primary School	Toilet Upgrade		60		60
Bowmore Primary School	Fire Alarm		30		30
Campbeltown Nursery	Retaining wall	30			30
Castlehill Primary School	Roof Upgrades		150		150
Dalmally Primary School	Roof Upgrades/Rewiring/Fire Alarm	50	100		150
Dunbeg Priamry School	Suitability Works		150		150
Easdale Primary School	Heating Upgrade		25		25
Garelochhead Primary School	Interior Upgrade		60		60
John Logie Baird Primary school	Structural Improvements		100		100
Lochgoilhead Primary School	Suitability Works		50		50
Lochnell Primary School	Roof Upgrades		50		50
Parklands School	Interior Upgrade		310		310
Port Charlotte Primary School	Interior Upgrade		30		30
Port Ellen Primary School	Interior Upgrade		50		50
St Muns Primary School	Rewiring		100		100
Toward Primary School	Septic Tank	45			45
Tobermory High School	Rewiring		150		150
Islay High school	Fire Alarm		100		100
Water Quality	Water Quality	50			50
Capital Property Works	Capital Property Works		142		142
Total Education		175	1,707		1,882
Total for Community Services		175	1,707		1,882

Proposed Additions**Appendix 4**

Property/Project	Project Description	2018/19 £000's	2019/20 £000's	Future Years £000's	Total £000's
Cycling, Walking and Safer Streets		119			119
Total for Development and Infrastructure		119			119
Grand Total		294	1,707		2,001

**CAPITAL PLAN 2017-20
SUMMARY**

APPENDIX 5

Department	Head of Service	Previous Years £000's	2017-18 £000's	2018-19 £000's	2019-20 £000's	Future Years £'000s	Total £000's
Health and Social Care Partnership	Adult Care	1,693	524	20	0	0	2,237
	Children and Families	1,106	377	334	0	0	1,817
Health and Social Care Partnership Total		2,799	901	354	0	0	4,054
Community Services	Community and Culture	0	121	0	0	0	121
	Education	31,335	17,739	5,403	1,927	0	56,404
Community Services Total		31,335	17,860	5,403	1,927	0	56,525
Customer Services	Customer and Support Services	6,796	840	564	962	0	9,162
	Facility Services	17,720	5,044	745	725	0	24,234
Customer Services Total		24,516	5,884	1,309	1,687	0	33,396
Development and Infrastructure	Economic Development	22,046	22,400	7,077	4,142	14,884	70,549
	Roads and Amenity Services	51,634	11,347	3,045	5,448	0	71,474
Development and Infrastructure Total		73,680	33,747	10,122	9,590	14,884	142,023
Live Argyll	Live Argyll	3,105	1,207	98	0	0	4,410
Live Argyll Total		3,105	1,207	98	0	0	4,410
Grand Total		135,435	59,599	17,286	13,204	14,884	240,408

Head of Service	Category	Project	Previou	2017-18			2019-20		Total
			s Years	£000's	£000's	£000's	£'000s	£000s	
Adult Care	Asset Sustainability	Aids and Adaptations	100	25	0	0	0	125	
		Ardfenaig	0	20	0	0	0	20	
		Eadar Glinn	246	70	0	0	0	316	
		Health and Safety	1,033	72	0	0	0	1,105	
		Legionella Control Works	15	5	0	0	0	20	
		Lochgilphead Resource Centre	69	145	10	0	0	224	
		Lorn Resource Centre	76	9	0	0	0	85	
		Struan Lodge Boiler	25	15	0	0	0	40	
		Thomson Home Rothesay	129	163	10	0	0	302	
		Asset Sustainability Total			1,693	524	20	0	0
Adult Care Total			1,693	524	20	0	0	2,237	
Children and Families	Asset Sustainability	Capital Property Works	0	0	305	0	0	305	
		Glencruitten Hostel	108	79	4	0	0	191	
		Health and Safety	23	20	0	0	0	43	
		Shellach View	23	33	0	0	0	56	
		Asset Sustainability Total			154	132	309	0	0
	Service Development	Dunclutha Childrens Home	952	245	25	0	0	1,222	
	Service Development Total		952	245	25	0	0	1,222	
Children and Families Total			1,106	377	334	0	0	1,817	
Overall Total			2,799	901	354	0	0	4,054	

Head of Service	Category	Project	Previous	2017-20			Future	Total
			Years	2017-18	2018-19	2019-20	Years	
			£000's	£000's	£000's	£000's	£'000s	£000s
Community and Culture	Asset Sustainability	Inveraray CARS	0	21	0	0	0	21
	Asset Sustainability Total		0	21	0	0	0	21
	Service Development	Dunoon Boxing Club	0	100	0	0	0	100
	Service Development Total		0	100	0	0	0	100
Community and Culture Total			0	121	0	0	0	121

Head of Service	Category	Project	Previou	2017-20			Future	Total
			s Years	2017-18	2018-19	2019-20	Years	
			£000's	£000's	£000's	£000's	£'000s	£000s
Education	Asset Sustainability	Achaleven Primary School	83	29	60	0	0	172
		Ardchattan Primary School	0	2	0	0	0	2
		Ardishaig Primary School	206	67	0	50	0	323
		Arinagour Primary School	83	44	0	0	0	127
		Arrochar Primary School	0	0	30	60	0	90
		Asbestos Control/Removal Works	78	7	0	0	0	85
		Block Allocation	0	0	0	0	0	0
		Bowmore Primary School			0	30	0	30
		Bunessan Primary School	292	60	0	0	0	352
		Campbeltown Grammar	3,657	9	0	0	0	3,666
		Campbeltown Nursery			30	0	0	30
		Capital Property Works	834	0	10	142	0	986
		Cardross Primary School	788	23	0	0	0	811
		Carradale Primary School	64	100	0	0	0	164
		Castlehill Primary School	482	25	150	150	0	807
		Clachan Primary	176	46	0	0	0	222
		Colgrain Primary School	802	168	50	0	0	1,020
		Craignish Primary School	153	27	0	0	0	180
		Dalintober Primary School	267	30	100	0	0	397
		Dalmally Primary School	77	16	150	100	0	343
		Dervaig Primary School	0	74	0	0	0	74
		Drumlemble Primary School	232	149	0	0	0	381
		Dunbeg Primary School	430	254	0	150	0	834
		Dunoon Primary School	105	1	0	0	0	106
		Easedale Primary School			0	25	0	25
		Ferry Houses - Housing Quality Standard	48	20	0	0	0	68
		Furnace Primary School	119	15	50	0	0	184
		Garelochhead Primary School	313	49	0	110	0	472
		Glenbarr Primary School	73	165	0	0	0	238
		Hermitage Primary School	174	45	0	0	0	219
		Homeless Houses - Housing Quality Standard	12	38	0	0	0	50
		Internal Refurbishment Budget	0	200	0	0	0	200

Head of Service	Category	Project	Previous	Future			Total	
			Years	Years	Years	Years		
			£000's	£000's	£000's	£000's	£000's	
		Islay High School	4,089	156	0	120	0	4,365
		John Logie Baird Primary School	517	268	75	100	0	960
		Kilchattan Primary School	171	101	0	0	0	272
		Kilchrenan Primary School	28	7	0	0	0	35
		Kilcreggan Primary School	494	69	50	0	0	613
		Kilmartin Primary School	17	103	0	0	0	120
		Kilmodan Primary School	198	38	0	0	0	236
		Kirn Primary School	54	10	0	0	0	64
		Legionella Control Works	78	32	0	0	0	110
		Lismore Primary School	61	20	0	0	0	81
		Lochgoilhead Primary School	177	21	50	50	0	298
		Lochnell Primary School			0	50	0	50
		Oban High School	653	0	0	0	0	653
		Park Primary School	0	0	0	0	0	0
		Parklands School	161	7	0	310	0	478
		Port Charlotte Primary School	280	7	0	30	0	317
		Port Ellen Primary School			0	50	0	50
		Property Works - Contingency	229	59	0	0	0	288
		Rhunahaorine Primary	132	37	0	0	0	169
		Rosneath Primary School	631	52	0	0	0	683
		School Houses - Housing Quality Standard	325	153	0	0	0	478
		Southend Primary School	25	5	0	0	0	30
		St Joseph's Primary School	496	0	75	0	0	571
		St Mun's Primary School	237	33	150	100	0	520
		Tarbert High School	19	1	0	0	0	20
		Tiree High School	975	0	0	0	0	975
		Tiree Primary School	225	0	250	0	0	475
		Tobermory High School	867	0	0	300	0	1,167
		Toward Primary School	83	52	45	0	0	180
		Ulva Primary School	0	90	0	0	0	90
		Water Quality			50	0	0	50
Asset Sustainability Total			20,770	2,984	1,375	1,927	0	27,056

Head of Service	Category	Project	Previou	2017-20			Future	Total
			s Years	2017-18	2018-19	2019-20	Years	
			£000's	£000's	£000's	£000's	£'000s	£000s
	Service Development	Bowmore Primary School - Pre Five Unit	5	23	0	0	0	28
		Bunessan Primary School - Pre Five Unit	10	0	0	0	0	10
		Clyde Cottage - 600 hours provision	0	387	26	0	0	413
		Craignish Primary School - Pre Five Extension (600 hours funding)	189	203	25	0	0	417
		Early Learning and Childcare	848	580	50	0	0	1,478
		Iona Primary School - Pre Five Unit (600 hours funding)	322	138	14	0	0	474
		Islay High & Rosneath PS Pitches	0	700	0	0	0	700
		Lochgoilhead Primary School - Pre Five Unit (600 hours funding)	346	42	0	0	0	388
		Park Primary Extension and Pre Fives Unit	341	5	0	0	0	346
		Sandbank Gaelic Pre Five Unit	0	361	0	0	0	361
		Tarbert High School - Biomass enabling work	0	35	0	0	0	35
	Service Development Total		2,061	2,474	115	0	0	4,650
	Strategic Change	Campbeltown Schools Redevelopment	1,390	435	0	0	0	1,825
		Dunoon Primary School	688	4,789	3,782	0	0	9,259
		Kirn Primary School	4,384	5,894	131	0	0	10,409
		Replacement of Oban High School	2,042	1,163	0	0	0	3,205
	Strategic Change Total		8,504	12,281	3,913	0	0	24,698
Education Total			31,335	17,739	5,403	1,927	0	56,404
Overall Total			31,335	17,860	5,403	1,927	0	56,525

Head of Service	Category	Project	Previous	2017-20			Future	Total
			Years	2017-18	2018-19	2019-20	Years	
			£000's	£000's	£000's	£000's	£000's	
Customer and Support Services	Asset Sustainability	Block Allocation	0	0	550	945	0	1,495
		Computer Network Security	642	5	0	0	0	647
		Corporate GIS Portal Rollout	125	1	14	17	0	157
		MS Exchange & Doc Sharing	364	35	0	0	0	399
		PC Replacement	2,740	360	0	0	0	3,100
		Server Sustainability	233	50	0	0	0	283
		Telecomms Network	907	172	0	0	0	1,079
		Unified Communications and Video Conferencing	741	0	0	0	0	741
		Asset Sustainability Total		5,752	623	564	962	0
	Service Development	Applications Projects	961	212	0	0	0	1,173
Property Management System		83	5	0	0	0	88	
	Service Development Total	1,044	217	0	0	0	1,261	
Customer and Support Services Total		6,796	840	564	962	0	9,162	

Head of Service	Category	Project	Previous	2017-20			Future	Total		
			Years	2017-18	2018-19	2019-20	Years	Total		
			£000's	£000's	£000's	£000's	£'000s	£000s		
Facility Services	Asset Sustainability	Aqualibrium	28	0	0	0	0	28		
		Argyll House, Dunoon	48	202	6	0	0	256		
		Asbestos Capital Property Works	72	17	0	0	0	89		
		Block Allocation	0	163	305	525	0	993		
		Bowmore Area Office	36	1	0	0	0	37		
		Burnett Building	74	2	0	0	0	76		
		Capital Property Works 16/17	68	14	0	0	0	82		
		Castle House, Dunoon	45	10	1	0	0	56		
		Dunoon Office Rationalisation	3	220	7	0	0	230		
		Eaglesham House, Rothesay	63	8	0	0	0	71		
		Fire Risk Assessment Works 16/17	0	50	0	0	0	50		
		High Street, Rothesay	14	0	0	0	0	14		
		Hill Street Dunoon Rewire	2	32	1	0	0	35		
		Joint Valuation Board	0	39	0	0	0	39		
		Jura Service Point	20	0	0	0	0	20		
		Kilarrow House	120	7	0	0	0	127		
		Kilmory Castle	241	150	5	0	0	396		
		Kilmory Castle 2012-13	142	1	0	0	0	143		
		Legionella Capital Works 16/17	8	31	0	0	0	39		
		Legionella Control Works	0	400	400	200	0	1,000		
		Lorn House, Oban	96	7	0	0	0	103		
		Manse Brae District Office	0	63	2	0	0	65		
		Manse Brae Roads Office	34	36	2	0	0	72		
		Mill Park Depot	72	-1	0	0	0	71		
		Oban Municipal Buildings	234	10	0	0	0	244		
		Oban Office Rationalisation	0	3	0	0	0	3		
		Old Quay Head Offices, Campbeltown	28	6	0	0	0	34		
		Tobermory Area Office	38	69	2	0	0	109		
		Union Street, Rothesay	76	2	0	0	0	78		
		Whitegates Office, Lochgilphead	30	6	0	0	0	36		
		Willowview Oban	19	5	0	0	0	24		
			Asset Sustainability Total		1,611	1,553	731	725	0	4,620
			Strategic Change	Asset Management Fund	0	2,000	0	0	0	2,000
		Campbeltown Office Rationalisation	595	1	0	0	0	596		
		Carbon Management - Group Heating Conversion Project (Prudential Borrowing)	1,538	464	14	0	0	2,016		
		Carbon Management Business Cases (FPB)	201	60	0	0	0	261		
		Carbon Management Capital Property Works 16/17	19	20	0	0	0	39		
		Carbon Management Fuel Conversions (FPB)	107	38	0	0	0	145		
		Helensburgh Office Rationalisation (FPB,REC)	11,364	474	0	0	0	11,838		
		Kilmory Biomass Project OBC (FPB,REV)	956	43	0	0	0	999		
		Non-NPDO Schools PV Panel Installations	399	89	0	0	0	488		
		NPDO Schools Solar PV Panel Installations	723	221	0	0	0	944		
		Oil to Gas Heating Conversions (FPB)	182	27	0	0	0	209		
		Tiree Shared Offices	0	10	0	0	0	10		
	Strategic Change Total		16,084	3,447	14	0	0	19,545		
	Area Committee	Area Committee	25	44	0	0	0	69		
	Area Committee Total		25	44	0	0	0	69		
Facility Services Total			17,720	5,044	745	725	0	24,234		
Overall Total			24,516	5,884	1,309	1,687	0	33,396		

Head of Service	Category	Project	Previous				Future	Total	
			Years	2017-18	2018-19	2019-20	Years		
			£000's	£000's	£000's	£000's	£'000s	£000s	
Economic Development	Service Development	Fionnphort Village Hall Link	13	0	0	0	0	13	
		Kilmartin House	0	0	0	200	200	400	
		NVA	0	250	0	0	0	250	
		Safe Streets, Walking and Cycling (CWSS)	377	127	127	9	0	640	
		SPT	937	475	0	0	0	1,412	
		Service Development Total		1,327	852	127	209	200	2,715
	Strategic Change	01 TIF - Lorn/Kirk Road	110	128	0	0	0	238	
		05 TIF - North Pier Extension	185	375	0	0	0	560	
		09 TIF - Oban Airport Business Park	426	164	0	0	0	590	
		CHORD - Campbeltown	3,460	1,326	0	0	0	4,786	
		CHORD - Dunoon	2,248	7,650	369	1,254	0	11,521	
		CHORD - Helensburgh -Public Realm Imprv	6,365	865	0	0	0	7,230	
		CHORD - Oban	3,740	3,991	226	0	0	7,957	
		CHORD - Rothesay	661	5,779	6,105	0	0	12,545	
		Dunoon CARS	0	500	0	0	0	500	
		Glengorm Wind Turbine	393	44	0	0	0	437	
		Helensburgh Waterfront Development	244	530	250	2,679	14,684	18,387	
		Hermitage Park	53	0	0	0	0	53	
		OBC for Dunoon Pier	2,834	-4	0	0	0	2,830	
		Rothesay THI	0	200	0	0	0	200	
			Strategic Change Total		20,719	21,548	6,950	3,933	14,684
	Economic Development Total			22,046	22,400	7,077	4,142	14,884	70,549

Head of Service	Category	Project	Previou	2017-20			Future	Total	
			s Years	2017-18	2018-19	2019-20	Years		£000s
			£000's	£000's	£000's	£000's	£'000s	£000s	
Roads and Amenity Services	Asset Sustainability	Amenity			250	200	0	450	
		Astro Pitch Repairs	15	715	20	0	0	750	
		Block Allocation	0	513	0	0	0	513	
		Bridge Strengthening	1,799	772	-133	650	0	3,088	
		Castle Lodge Building Works	34	96	0	0	0	130	
		Cemetery Houses	32	18	0	0	0	50	
		Environmental Projects	358	387	0	0	0	745	
		EV Quick Chargers	440	-40	0	0	0	400	
		Fleet Management	6,182	35	0	0	0	6,217	
		Flood Prevention	322	20	373	173	0	888	
		Footpath Improvements	0	500	0	0	0	500	
		Furnace Coastal Protection	122	22	0	0	0	144	
		Glengorm - Capping	48	152	0	0	0	200	
		Lighting	1,318	385	0	0	0	1,703	
		Public Convenience Upgrades	0	66	0	0	0	66	
	Roads Reconstruction	24,200	3,500	2,372	4,227	0	34,299		
	Tarbert All Weather Sports Pitch	103	67	0	0	0	170		
	Traffic Management	301	67	0	0	0	368		
		Asset Sustainability Total		35,274	7,275	2,882	5,250	0	50,681
		Service Development	A849 Pennyghael Bridge Mull	127	4	0	0	0	131
			Campbeltown Old Quay	1,376	48	0	0	0	1,424
			Cycleways - H&L (FSPT)	2,267	201	154	0	0	2,622
			Preliminary design for Regional Transport projects (tif)	192	20	9	0	0	221
		Service Development Total		3,962	273	163	0	0	4,398
		Strategic Change	Campbeltown Flood Scheme	4	76	0	0	0	80
			Kintyre Renewables Hub (FGPB)	11,382	733	0	0	0	12,115
			Pier Upgrades	0	290	0	10	0	300
		Street Lighting LED Replacement	1,012	2,700	0	188	0	3,900	
	Strategic Change Total		12,398	3,799	0	198	0	16,395	
	Roads and Amenity Services Total		51,634	11,347	3,045	5,448	0	71,474	
	Overall Total		73,680	33,747	10,122	9,590	14,884	142,023	

Head of Service	Category	Project	Previous	2017-20			Future	Total		
			Years	2017-18	2018-19	2019-20	Years			
			£000's	£000's	£000's	£000's	£'000s	£000s		
Live Argyll	Asset Sustainability	Aqualibrium	168	202	0	0	0	370		
		Bute Community Education Centre	9	141	10	0	0	160		
		Campbeltown Museum - Burnet Bldg	79	27	0	0	0	106		
		Capital Property Works	97	13	0	0	0	110		
		Community Centres General - Options Appraisal	9	6	0	0	0	15		
		Corran Halls, Oban	526	4	0	0	0	530		
		Dunoon Community Education Centre	159	33	50	0	0	242		
		Lochgilphead Community Ed Centre	31	188	12	0	0	231		
		Moat Centre	0	94	6	0	0	100		
		Oban Library (Leased Property)	0	60	0	0	0	60		
		Rochesay Swimming Pool	118	213	14	0	0	345		
		Victoria Halls, Campbeltown	589	47	4	0	0	640		
		Victoria Halls, Helensburgh	225	55	2	0	0	282		
		Asset Sustainability Total			2,010	1,083	98	0	0	3,191
			Service Development	Archives - Wee Manse Brae	41	87	0	0	0	128
				Riverside Leisure Centre Refurbishment	1,041	0	0	0	0	1,041
		Service Development Total			1,082	87	0	0	0	1,169
	Strategic Change	Carbon Management	13	37	0	0	0	50		
Strategic Change Total			13	37	0	0	0	50		
Live Argyll Total			3,105	1,207	98	0	0	4,410		
Overall Total			3,105	1,207	98	0	0	4,410		